

August 7, 2017

Dr. Andrea Luxton
President
Andrews University
Administration Bldg. 318
4150 Administration Drive
Berrien Springs, MI 49104-0670

Dear President Luxton:

This letter serves as formal notification and official record of action taken concerning Andrews University by the Institutional Actions Council of the Higher Learning Commission at its meeting on July 31, 2017. The date of this action constitutes the effective date of the institution's new status with HLC.

Action with Interim Monitoring. IAC continued the accreditation of Andrews University with the next Reaffirmation of Accreditation in 2026-27. In conjunction with this action, IAC required the following interim monitoring.

Interim Report. An Interim Report due 10/15/2019 on (5.A.) Enrollment Trends, Financial outcomes, and planning initiatives and on (5.A.) Continued monitoring on enrollment, tuition revenues and financial sustainability.

In this report, the University must demonstrate a consistent set of measures for enrollment, persistence and retention. All three of these measures should be constructed for undergraduate and graduate schools. All administrative units must work from the same set of metrics. The institution should provide evidence that the metrics tie explicitly to planning, program resource allocation and budgeting, so that the Commission can review progress toward the goals of a break-even budget in 2016-17 and a surplus by 2017-18. The fiscal year 2017 and 2018 Financial Statements should accompany the report. The institution will also address the following areas as these relate to the financial sustainability of the institution:

- Results of the Academic Program Prioritization process
- Results of the initiatives described in the three-year plan
- Results of the increased and targeted marketing on enrollment
- Progress on anticipated program accreditations

Rationale: The institution provided a response that clarified the institution's focus and determination to address the issues within the rationale for the interim reports. In addition, action plans were provided in the response indicating the concerns are realized and they are prepared to address them.

In two weeks, this action will be added to the *Institutional Status and Requirements (ISR) Report*, a resource for Accreditation Liaison Officers to review and manage information regarding the institution's accreditation relationship. Accreditation Liaison Officers may request the ISR Report on HLC's website at <http://www.hlcommission.org/isr-request>.

Information on notifying the public of this action is available at <http://www.hlcommission.org/HLC-Institutions/institutional-reporting-of-actions.html>.

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If you have any questions about these documents after viewing them, please contact the institution's staff liaison Mary Vanis. Your cooperation in this matter is appreciated.

Sincerely,

A handwritten signature in black ink, reading "Barbara Gellman-Danley". The script is cursive and fluid, with the first name "Barbara" being the most prominent.

Barbara Gellman-Danley
President

CC: ALO